QUARTERLY STATEMENT FOR THE PERIOD ENDING 30 SEPTEMBER 2026

AT A GLANCE

- Group turnover for the first nine months of 2026 stood at m€ 169.1, characterised by a persistently challenging market environment and pronounced consumer restraint in the core markets
- Accelerated implementation of the measures set out in the FOCUS performance program and associated cost-cutting measures
- Launch of further product innovations in core categories to reinforce turnover growth in the fourth quarter of 2026 and in 2027
- Further increase in gross margin to 45.5% through operational efficiency and active portfolio management
- Group EBIT at m€ –2.9, affected by the decline in turnover and special items arising from the FOCUS program
- Group EBIT before special items from the FOCUS program at m€ –1.0
- Free cash flow after nine months stood at m€ –3.8 following a significant improvement of m€ 3.5 in the third quarter of 2026
- Group forecast for 2026: decline in turnover in the mid-single-digit percentage range, EBIT of between m€ –5 and m€ –6, EBIT before special items between m€ 1 and m€ 2 and free cash flow between m€ –1 and m€ –2 expected

KEY FIGURES OF THE GROUP AS AT 30 SEPTEMBER

		2025	2026	Change
Turnover				
Group	m€	179.0	169.1	–5.5%
Household	m€	150.1	140.0	–6.7%
Wellbeing	m€	8.8	8.2	–7.6%
Private Label	m€	20.1	20.9	4.2%
Profitability				
Gross margin	%	43.7	45.5	1.8 PPS
Gross margin before special items [1]	%	44.5	45.5	1.0 PPS
Free cash flow	m€	3.3	–3.8	< –100%
Foreign currency result	m€	–0.4	–	92.2%
EBIT	m€	5.4	–2.9	< –100%
EBIT before special items [1]	m€	6.9	–1.0	< –100%
EBIT margin	%	3.0	–1.7	–4.7 PPS
Net result for the period	m€	3.2	–2.7	< –100%

[1] Special items in 2026 from FOCUS performance program; special items in 2025 arising from strategic optimisation project in production.

QUARTERLY STATEMENT FOR THE PERIOD ENDING 30 SEPTEMBER 2026

Overall statement – Progress on strategic transformation and growth initiatives

In the first nine months of 2026, the Leifheit Group consistently drove forward its strategic transformation and growth initiatives. With the FOCUS performance program, launched in July 2026, the Board of Management is making the organisation leaner, more agile and more efficient, thereby laying the foundations for a sustainable improvement in competitiveness and profitability.

The program includes, in particular, the introduction of a new operating model, the streamlining of the Group's structures, the targeted digitalisation of key processes and the reduction of positions.

The implementation of the program will result in one-off personnel and other operating expenses totalling up to m€ 9.6, of which m€ 1.9 was recognised in the income statement in the first nine months of 2026. This will be offset by the first positive effects from financial year 2027 onwards and, from financial year 2028 onwards, by recurring annual cost savings expected to amount to at least m€ 8.

In October 2026, further measures were also introduced to streamline management and decision-making structures. The Supervisory Board has resolved to reduce the size of the Board of Management from three members to two. In this context, Igor Iraeta Munduate (COO) and the Supervisory Board have mutually agreed to the early termination of his employment contract with effect from 31 December 2026. Consolidating responsibilities at Board of Management level streamlines decision-making processes, enhances organisational effectiveness and helps to reduce the cost base in the long term.

Alongside its organisational transformation, Leifheit is consistently pursuing its strategic growth initiatives and making targeted investments in its brand, customer relationships and innovation, with a view to generating further growth momentum even in an exceptionally challenging market environment. In the third quarter of 2026, the focus remained on the implementation of the brand relaunch, including improved positioning at the Point of Sale and on further product innovations in the core categories of cleaning and laundry care. In this context, the Group has gradually enhanced its product visualisations for both digital channels and bricks-and-mortar retail, and rolled them out across additional product categories. The positive impact of these measures was evident, amongst other things, in sustained growth in the DIY stores sales channel and a significant increase in the D2C business within e-commerce. As a result, Leifheit was able to gain market share in its core business and strengthen its competitive position, despite a declining market environment.

With regard to further product innovations, the new Pegasus RockSolid models were launched in September 2026. They extend the existing laundry dryer range to include a premium solution and are aimed in particular at quality-conscious households. In addition, the successful BLACK LINE range has been expanded to include three new floor-cleaning products.

The development of successful innovations such as SUPERDUSTER confirms the strategic focus on products that offer clear benefits to consumers and an attractive margin profile. Leifheit aims to stimulate further demand through targeted innovations and more vigorous marketing of high-margin bestsellers.

Despite the strategic progress made, turnover development continued to be weighed down by persistent consumer restraint in the core markets. In particular, the low frequency of purchases and weak demand in the non-food segment had a negative impact on sales performance. The GfK Consumer Climate Index suggests that consumer sentiment will remain subdued and the propensity to save heightened in November as well.

Against this backdrop, the Board of Management of Leifheit AG has slightly revised its turnover forecast for the full year 2026 in October and now expects Group turnover to fall by a mid-single-digit percentage compared with the previous year's figure. A slight decline had previously been forecast.

The Board of Management now expects Group EBIT to be between m€ –5 and m€ –6. Previously, EBIT of m€ 0 had been expected. The forecast result includes special expenses of around m€ 7 relating to the implementation of the FOCUS performance program and provisions in connection with the early termination of the contract of the COO. EBIT before special items is now expected to be around m€ 1 to m€ 2.

Free cash flow for the full year 2026 is expected to be between m€ –1 and m€ –2. Previously, a figure of m€ 0 had been expected. From financial year 2027 onwards, the Board of Management of Leifheit AG expects to see the first positive effects on earnings from the performance program.

Business performance

In the first nine months of financial year 2026, the Leifheit Group generated turnover of m€ 169.1 (previous year: m€ 179.0). This corresponds to a decline of 5.5% compared with the same period of the previous year.

Group turnover by region

In Germany, the Leifheit Group recorded a 6.5% decline in turnover in the first nine months of financial year 2026 compared with the same period last year. Turnover amounted to m€ 65.1, compared with m€ 69.7 in the corresponding period of the previous year. The main reasons were the downturn in the markets in the core segments relevant to Leifheit and continued consumer reluctance to spend.

In the other sales regions, too, turnover was below the previous year's level. In Central Europe, the Leifheit Group's turnover fell by 4.3% over the nine-month period to a total of m€ 78.2 (previous year: m€ 81.6).

Turnover in the Eastern Europe region decreased by 5.8% in the first nine months of 2026, from m€ 24.9 in the same period of the previous year to m€ 23.5.

In markets outside Europe, turnover fell to m€ 2.3 in the first three quarters of 2026 (previous year: m€ 2.8).

Group turnover by segment

In the first nine months of 2026, the Household segment recorded a 6.7% fall in turnover to m€ 140.0 (previous year: m€ 150.1). Turnover from mechanical cleaning products and laundry care products fell in line with the downward trend in the market. By contrast, the dust product area, driven in particular by the SUPERDUSTER, recorded double-digit growth in turnover.

The Wellbeing segment, comprising the Soehnle brand, achieved turnover of m€ 8.2 in the first nine months of 2026 (previous year: m€ 8.8). This corresponds to a decline of 7.6% compared with the same period of the previous year.

The Private Label segment performed well. Turnover rose by 4.2% to m€ 20.9 in the first nine months of 2026 (previous year: m€ 20.1). Both Herby, with its range of laundry care products, and Birambeau, with its kitchen goods, recorded a slight increase in turnover.

Net assets, financial position and results of operations

Special items

As part of the FOCUS performance program, work began on implementing a package of measures in the third quarter of 2026. The aim of the program is to make Leifheit simpler, faster and more customer-focused. This includes, in particular, the introduction of a new operating model, the streamlining of the Group's structures and the targeted digitalisation of key processes. The program also provides for the socially responsible reduction of up to 70 positions. To this end, expenses of m€ 1.9 were recognised in distribution costs and administrative costs as at 30 September 2026.

In 2025, as part of the strategic development of the production network, injection moulding production was centralised at the production site in Blatná in the Czech Republic. To this end, expenses of m€ 1.5 were recognised in the cost of turnover as at 30 September 2025.

The Leifheit Group's gross margin and EBIT therefore include special items that have affected the consolidated income statement. Gross margin and EBIT before special items are adjusted key performance indicators, as special items are not defined in IFRS.

The presentation of selected matters as special items serves to ensure transparency regarding the quality of the Leifheit Group's results. In the segment reporting, special items are shown separately. Special items can generally result from the acquisition, disposal or termination of business divisions, M&A transactions, closures or relocations of locations or production facilities, changes in the management structure or significant changes in the company organisation, significant IT transformations and fundamental reorganisations with a significant impact on the scope and direction of business activities.

	9M 2025	**9M 2026**
Gross margin before special items	**44.5%**	**45.5%**
Special items from strategic optimisation project in production	–0.8 PPS	–
Special items from FOCUS performance program	–	–
Gross margin according to IFRS	**43.7%**	**45.5%**
EBIT before special items	**m€ 6.9**	**m€ –1.0**
Special items from strategic optimisation project in production	m€ –1.5	–
Special items from FOCUS performance program	–	m€ –1.9
EBIT according to IFRS	**m€ 5.4**	**m€ –2.9**

Group earnings before interest and taxes (EBIT) for the third quarter (1 July to 30 September 2026) amounted to m€ –0.2 (previous year: m€ 3.4). Significantly lower turnover and the special items arising from the FOCUS program contributed to this.

In total, the Leifheit Group recorded Group EBIT of m€ –2.9 in the first nine months of financial year 2026 (previous year: m€ 5.4). Over the nine-month period, a number of factors led to a decline in earnings compared with the same period last year. Earnings were thus adversely affected by the significant decline in gross profit – due to the lack of contribution margins resulting from the fall in Group turnover – the rise in distribution costs and the decline in other operating income compared with the same period last year. In addition, special items from the FOCUS program weighed on earnings in the amount of m€ 1.9 (previous year: special items from strategic optimisation project in production of m€ 1.5). Group EBIT before special items amounted to m€ –1.0 in the first nine months of 2026 (previous year: m€ 6.9).

With a fall in turnover of m€ 9.9, gross profit for the first nine months of 2026 fell by m€ 1.5 to m€ 76.8 (previous year: m€ 78.3).

By contrast, the gross margin again rose by 1.8 percentage points to 45.5% (previous year: 43.7%). Even when compared with the previous year's gross margin before special items of 44.5%, it rose by 1.0 percentage points. This development highlights the effectiveness of the measures introduced to boost operational efficiency as well as the improved quality of the turnover mix.

During the reporting period, distribution costs rose by m€ 4.6 to m€ 62.4 in connection with the strategic initiatives (previous year: m€ 57.8). Advertising expenses increased by m€ 2.1 compared with the same period last year, commissions by m€ 1.2 and freight out by m€ 0.8, mainly due to the rise in e-commerce turnover. The special items arising from the FOCUS program on distribution costs amounted to m€ 0.8, mainly relating to compensation payments.

Administrative costs rose by m€ 1.5 to m€ 14.1 (previous year: m€ 12.6). Administrative costs include special items totalling m€ 1.1, relating in particular to consultancy services. Furthermore, personnel costs rose by m€ 0.7. In the previous year, there were reversals from the provision for bonuses.

Other operating income fell by m€ 1.1, mainly due to a compensation payment from a supplier for patent infringements in the previous year.

As a result, earnings before taxes (EBT) for the first nine months of 2026 fell by m€ 8.5 to m€ –4.2 (previous year: m€ 4.4). Deferred tax assets relating to loss carry-forwards in Germany resulted in tax income of m€ 1.5 (previous year: tax expense of m€ 1.2). Consequently, the net result for the period for the first nine months of 2026 amounted to m€ –2.7 (previous year: m€ 3.2).

Group liquidity decreased by m€ 15.5 to m€ 17.1 as at the balance sheet date of 30 September 2026 (31 December 2025: m€ 32.6). In the second quarter of 2026, a dividend of m€ 11.0 was paid out. Net cash and cash equivalents – calculated as cash and cash equivalents less lease liabilities – amounted to m€ 15.7 as at 30 September 2026 (31 December 2025: m€ 30.9). The Leifheit Group therefore remains in a strong financial position to consistently pursue the implementation of its Group strategy and the FOCUS program.

Cash outflow from operating activities amounted to m€ 0.2 in the reporting period (previous year: cash inflow of m€ 8.3). This was largely due to the lower profit. At m€ 3.6, investments in the first nine months of 2026 were m€ 1.5 lower than in the same period of the previous year, when funds had mainly flowed into the optimisation project in production. Cash outflow from financing activities fell by m€ 3.4 to m€ 11.6 (previous year: m€ 15.0). In the previous year, m€ 3.5 was paid out for the share buyback.

Following a free cash flow of m€ –7.3 in the first half of 2026, this improved significantly in the third quarter, reaching m€ 3.5. This resulted in a free cash flow of m€ –3.8 for the first nine months of 2026 (previous year: m€ 3.3). The year-on-year decrease of m€ 7.1 is primarily attributable to the m€ 5.9 fall in net result for the period and non-cash income and expenses of m€ 2.4, such as the change in deferred taxes. Working capital increased by m€ 3.2 during the reporting period, whereas it had risen by only m€ 2.8 in the same period of the previous year.

The balance sheet total decreased by m€ 14.2 to m€ 171.6 compared to 31 December 2025. On the assets side of the balance sheet, the seasonal increase in trade receivables by m€ 3.3 and in inventories by m€ 1.2 was offset by a decrease in cash and cash equivalents by m€ 15.5, a decrease in tangible assets by m€ 2.1 and in other current assets by m€ 2.1. On the liabilities side, provisions for pensions fell by m€ 3.9, mainly due to the effect of the discount rate, whilst trade payables and other liabilities rose by m€ 1.2.

Equity fell by m€ 10.6 to m€ 82.4 as at 30 September 2026, primarily due to the payment of the dividend. The equity ratio fell by 2.0 percentage points to 48.0% (31 December 2025: 50.0%). The net gearing ratio – calculated as financial liabilities (lease liabilities) less cash and cash equivalents in relation to equity – stood at –0.19 (31 December 2025: –0.33).

Employees

As at 30 September 2026, the Leifheit Group had 944 employees. As at 31 December 2025, the Group employed 965 people.

Opportunities and risks

The opportunities and risks for the Leifheit Group were described in detail in the combined management report as at 31 December 2025. In the reporting period, there were no significant changes in the main opportunities and risks for the remaining months of the financial year. From today's perspective, there continue to be no risks that jeopardise the continued existence of the company.

Forecast for 2026

In October, the Board of Management slightly revised the Group's turnover forecast for the full year and now expects Group turnover to decline by a mid-single-digit percentage compared with the previous year's figure (previous year: m€ 232.6). Previously, a slight decline had been forecast. In the Household segment, a decline in turnover in the mid-single-digit percentage range is now expected. A decline in the upper single-digit percentage range is expected in the Wellbeing segment, whilst growth in the mid-single-digit percentage range is anticipated in the Private Label segment.

The Board of Management now expects Group EBIT to be between m€ –5 and m€ –6. Previously, EBIT of m€ 0 had been expected. The updated EBIT forecast includes special expenses of around m€ 7 for the implementation of the FOCUS performance program and for provisions in connection with the early termination of the COO's contract, the majority of which will be paid out in 2027. EBIT before special items is now expected to be around m€ 1 to m€ 2.

Free cash flow for the full year 2026 is expected to be between m€ –1 and m€ –2. Previously, a figure of m€ 0 had been expected.

In the final quarter of financial year 2026, the Leifheit Group will continue to pursue the strategic initiatives it has launched. The focus remains on the accelerated implementation of the FOCUS program for the structural transformation of the Group. In addition, Leifheit is continuing to drive forward the brand relaunch that has already begun. To this end, product presentation at the Point of Sale – both in-store and online – will continue to be systematically modernised and the marketing of innovations will be tailored to changing consumer needs. By implementing these strategic initiatives, Leifheit is laying the foundations for a more efficient organisation, greater competitiveness and a sustainable improvement in earnings power in the coming years.

Further information can be found in the recently published annual report of the Leifheit Group for financial year 2025. The report is available online at **https://www.leifheit-group.com/en/investor-relations/reports-and-presentations/.**

This forecast contains forward-looking statements that are based on current estimates with regard to future developments. Actual developments may deviate from this forecast.

Legal information

The legal information was described in detail in the combined management report as at 31 December 2025.

The Annual General Meeting held on 3 June 2026 resolved to increase the share capital of Leifheit AG by k€ 15,475 to k€ 42,985 through a capital increase from company funds by converting a portion of the capital surplus amounting to k€ 15,475. On the same date, an ordinary capital reduction from k€ 42,985 by k€ 15,475 to k€ 27,510 was resolved, with the amount of the reduction being transferred to other retained earnings. The full text of the resolutions can be found in item 8 of the invitation to the Annual General Meeting, which was published in the Federal Gazette (Bundesanzeiger) on 22 April 2026. The capital measure took effect on 5 August 2026 upon entry in the commercial register.

STATEMENT OF COMPREHENSIVE INCOME

k€	1 Jul to 30 Sep 2025	1 Jul to 30 Sep 2026	1 Jan to 30 Sep 2025	1 Jan to 30 Sep 2026
Turnover	55,587	52,821	178,999	169,075
Cost of turnover	–31,390	–29,667	–100,737	–92,230
Gross profit	**24,197**	**23,154**	**78,262**	**76,845**
Research and development costs	–1,044	–1,107	–3,430	–3,491
Distribution costs	–17,334	–18,146	–57,791	–62,406
Administrative costs	–2,489	–4,362	–12,596	–14,120
Other operating income	149	169	1,569	472
Other operating expenses	–87	81	–260	–217
Foreign currency result	–34	–24	–385	–30
EBIT	**3,358**	**–235**	**5,369**	**–2,947**
Interest income	78	40	376	235
Interest expenses	–458	–485	–1,372	–1,440
EBT	**2,978**	**–680**	**4,373**	**–4,152**
Income taxes	–755	368	–1,150	1,453
Net result for the period	**2,223**	**–312**	**3,223**	**–2,699**
Contributions that are not reclassified in future periods in the statement of profit or loss				
Actuarial gains/losses on defined benefit pension plans	400	3,197	2,475	3,301
Income taxes from actuarial gains/losses on defined benefit pension plans	–719	–812	–1,354	–839
Contributions that may be reclassified in future periods in the statement of profit or loss				
Currency translation of foreign operations	348	–128	734	–175
Currency translation of net investments in foreign operations	407	–182	824	–197
Income taxes from currency translation of net investments in foreign operations	60	47	–68	50
Net result of cash flow hedges	347	175	–1,805	1,365
Income taxes from cash flow hedges	–99	–55	518	–397
Other comprehensive income	**744**	**2,242**	**1,324**	**3,108**
Comprehensive income after taxes	**2,967**	**1,930**	**4,547**	**409**
Earnings per share based on net result for the period (diluted and undiluted)	**€ 0.24**	**€ –0.04**	**€ 0.35**	**€ –0.30**

BALANCE SHEET

k€	31 Dec 2025	30 Sep 2026
Current assets		
Cash and cash equivalents	32,556	17,138
Trade receivables	39,746	43,056
Inventories	39,221	40,373
Income tax receivables	970	752
Contractual assets	348	274
Derivative financial instruments	19	694
Other current assets	2,958	859
Total current assets	**115,818**	**103,146**
Non-current assets		
Intangible assets	16,737	16,619
Tangible assets	49,228	47,152
Right of use assets from leases	1,592	1,350
Deferred tax assets	2,368	3,255
Derivative financial instruments	–	43
Other non-current assets	85	82
Total non-current assets	**70,010**	**68,501**
Total assets	**185,828**	**171,647**
Current liabilities		
Trade payables and other liabilities	36,916	38,143
Income tax liabilities	1,216	1,206
Other provisions	3,024	2,648
Derivative financial instruments	876	–
Lease liabilities	819	807
Total current liabilities	**42,851**	**42,804**
Non-current liabilities		
Provisions for pensions and similar obligations	46,382	42,445
Other provisions	2,435	2,760
Deferred tax liabilities	371	665
Derivative financial instruments	28	–
Lease liabilities	831	594
Total non-current liabilities	**50,047**	**46,464**
Equity		
Subscribed capital	27,510	27,510
Capital surplus	17,208	1,733
Treasury shares	–592	–592
Retained earnings	52,330	54,146
Other reserves	–3,526	–418
Total equity	**92,930**	**82,379**
Total equity and liabilities	**185,828**	**171,647**

STATEMENT OF CASH FLOW

k€	1 Jan to 30 Sep 2025	**1 Jan to 30 Sep 2026**
Net result for the period	3,223	–2,699
Adjustment for expense of issuing employee shares	36	–
Depreciation and amortisation	5,985	6,172
Change in provisions	–1,352	–679
Result from disposal of fixed assets and other non-current assets	–14	7
Change in inventories, trade receivables and other assets not classified as investment or financing activities	5,578	–2,035
Change in trade payables and other liabilities not classified as investment or financing activities	–5,533	1,070
Other non-cash expenses and income	340	–2,035
Cash flow from operating activities	**8,263**	**–199**
Investments from the sale of fixed assets and other non-current assets	205	71
Payments for the purchase of tangible and intangible assets	–5,124	–3,643
Cash flow from investment activities	**–4,919**	**–3,572**
Change in treasury shares	–3,468	–
Payments for lease liabilities	–608	–679
Dividends paid to the shareholders of the parent company	–10,955	–10,960
Cash flow from financing activities	**–15,031**	**–11,639**
Change in cash and cash equivalents	–11,687	–15,410
Change in cash and cash equivalents due to exchange rates	–44	–8
Cash and cash equivalents at the start of the reporting period	41,434	32,556
Cash and cash equivalents at the end of the reporting period	**29,703**	**17,138**

SEGMENT REPORTING

Information on the segments and their management is available in the annual report 2025.

Key figures by reportable segments as at 30 September 2026 in m€	Household	Wellbeing	Private Label	Total
External turnover	140.0	8.2	20.9	169.1
Turnover with Group companies	–	–	2.2	2.2
Gross profit	67.3	4.0	5.5	76.8
Segment result (EBIT)	–4.9	–	2.0	–2.9
Segment result (EBIT) before special items [1]	–3.0	–	2.0	–1.0
Depreciation and amortisation	5.7	0.1	0.4	6.2

[1] Special items in 2026 from FOCUS performance program.

Key figures by reportable segments as at 30 September 2025 in m€	Household	Wellbeing	Private Label	Total
External turnover	150.1	8.8	20.1	179.0
Turnover with Group companies	–	–	2.1	2.1
Gross profit	69.5	4.1	4.7	78.3
Segment result (EBIT)	3.9	0.2	1.3	5.4
Segment result (EBIT) before special items [1]	5.4	0.2	1.3	6.9
Depreciation and amortisation	5.6	0.1	0.4	6.1

[1] Special items in 2025 from strategic optimisation project in production.

ADDITIONAL INFORMATION

This quarterly statement is in accordance with section 53 of the exchange rules for the Frankfurter Wertpapierbörse. It is not a quarterly financial report according to the requirements of section 115 of the German securities trading act (WpHG). It was neither audited nor reviewed by an auditor. The results of the current reporting quarter do not necessarily make it possible to draw conclusions regarding the development of future results.

The accounting and valuation principles used by Leifheit correspond to those of the most recently published consolidated financial statements as at the end of the previous financial year, while considering the accounting regulations to be applied for the first time. A detailed description can be found in the notes to the annual report 2025 of the Leifheit Group. It is available online at **https://www.leifheit-group.com/en/investor-relations/reports-and-presentations/**.

The reporting period saw personnel changes in Leifheit AG organs:

- Larissa Böhm resigned from her position as a member of the Supervisory Board with effect from the end of 31 March 2026,
- Dr Günter Blaschke resigned from his position as a member and Chair of the Supervisory Board with effect from the end of 30 April 2026.

The Annual General Meeting on 3 June 2026 elected the following members to the Supervisory Board:

- Stefan Bertram, Madrid (ES),
  Managing Director, Alantra EQMC, Madrid (ES),
- Dr Hans-Jürgen Braun, Bensheim (DE),
  Member of the executive board, Kromberg & Schubert GmbH, Abensberg (DE).

The Supervisory Board appointed Stefan De Loecker as its Chair and Rüdiger Böhle as its Deputy Chair.

Apart from this, there were no personnel changes in Leifheit AG organs during the reporting period.

After the end of the reporting period, the following changes took place in the organs and organisational structure:

- The Supervisory Board has resolved to reduce the size of the Board of Management of Leifheit AG from three to two members.
- Igor Iraeta Munduate, COO, and the Supervisory Board have mutually agreed to the early termination of his employment contract with effect from 31 December 2026. Mr Iraeta Munduate has resigned from his position as a member of the Board of Management with effect from the end of 20 October 2026.
- In addition to his role as CFO, Marco Keul has taken on responsibility for the Operations area on the Board of Management.

There were no changes in the scope of consolidation or other major changes in the organisational structure or business model.

DISCLAIMER

In the event of any discrepancies between this English translation and the German version, the German version shall take precedence.

Minor differences may occur when using rounded amounts and percentages due to commercial rounding.

Forward-looking statements

This statement contains forward-looking statements which are based on the management's current estimates with regard to future developments. Such statements are subject to risks and uncertainties which are beyond Leifheit's ability to control or estimate precisely. They include, for example, statements on the future market environment and economic conditions, the behaviour of other market participants and government measures. If one of these or other uncertain or unforeseeable factors occurs, or if the assumptions on which these statements are based prove inaccurate, actual results could differ materially from the results cited explicitly or contained implicitly in these statements. Leifheit does not intend to update forward-looking statements to reflect events or developments after the date of this statement, nor does it accept any specific obligation to do so.

FINANCIAL CALENDAR

23–24 Nov 2026	**German Equity Forum** Frankfurt/Main
31 Mar 2027	**Annual reports 2026**
31 Mar 2027	**Analysts' conference**
5 May 2027	**Quarterly statement for the period ending 31 March 2027**
26 May 2027	**Annual General Meeting** German National Library, Frankfurt/Main
5 Aug 2027	**Financial report for the first half-year ending 30 June 2027**
4 Nov 2027	**Quarterly statement for the period ending 30 September 2027**

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